

2019-2020 Corporate Plan Risk Register

Background Document A

Corporate Priority	Risk Description	Risk Owner	Inherent Risk Score	Existing Control Measure Description	Residual Risk Score	Target Risk Level	Actions to mitigate risk	Action Plan Owners	Status
Excellence and Financial Sustainability	Insufficient investment made to generate forecasted revenue	Deputy CEO of Resource and Transformation	12	Appointed Deputy CEOs with experience of investment	4	4			
				Investment strategy					
				Development of Partnership Arrangements, City Deal and other opportunities					
Excellence and Financial Sustainability	Commercial assets not managed effectively to optimise revenue generation	Deputy CEO of Resource and Transformation	9		9	4	Development of Asset Management Plan, Management & Overview by LT and Members via Cabinet, Council & Scrutiny		
Excellence and Financial Sustainability	Digital improvements leading to further digital exclusion	Deputy CEO of Resource and Transformation	9		6	4	Training programme to be developed as part of Digital Strategy, Work with Lancashire Adult Learning to deliver bespoke digital exclusion training		
Excellence and Financial Sustainability	SRBC and Chorley BC unable to agree a shared service business model	Deputy CEO of Resource and Transformation	12	Regular meetings between both parties	6	4	Meetings continue to take place & commitment from both authorities to undertake review of services to identify best delivery model including shared services		
Excellence and Financial Sustainability	Lack of agreement between SRBC & CBC re Shared Services Agreement	CX / ACE	12	Shared Services Joint Committee meets regularly	6	4			
Excellence and Financial Sustainability	Lack of Member Support for SRBC & CBC Shared Services	CX / ACE / Members	12	Shared Services Agreement; Commitment from both LA's to explore further services for sharing	6	4	Further work & agreement post May Election		
Health and Wellbeing	Failure to effectively communicate vision and need for Green Links and Leisure Health and Wellbeing Campus	Deputy CEO of Regeneration and Growth	16	Communication and engagement strategy	6	4	Focus on positive communications in regard to Health & Wellbeing & Green Links for South Ribble Council following appointment of Communications Officer		
				All reports & communications will continue to focus on Green Links & Health & Wellbeing in support of all projects & Corporate Plan					

Health and Wellbeing	Worsening air quality due to growth and development	Deputy CEO of Regeneration and Growth	16	Air quality action plan	9	6	Continue to monitor and manage Air Quality Plan; Implement actions to reduce air pollution; Support community where able to improve quality of air in the borough		
Place	Lack of commitment to delivering the Community Strategy from partners	Deputy CEO of Regeneration and Growth	12	Partnership Manager and other relevant officers	4	4			
				Developed Community Strategy in collaboration with partners					
				Regular Partnership Meetings					
				Appropriate Officers review and involved in partnership arrangements					
Place	LCC delay City Deal and Cuerden development (and other strategic sites)	Deputy CEO of Regeneration and Growth	16	SRBC act as an enabler and drive forward development (e.g. option to purchase Cuerden site from LCC and/or use site for distribution rather than retail)	9	4			
				Individual project / management groups established for key projects; Individual project risk registers					
Place	Reputation risk for development on green fields	Deputy CEO of Regeneration and Growth	9		9	2	Communication and engagement strategy (focus on education e.g. 68% of the Borough Green Belt)		
Place	Insufficient infrastructure development to support housing and employment development	Deputy CEO of Regeneration and Growth	16	SRBC priorities and act as an enabler throughout developments	9	6	Continue to develop and enhance policies and partnership arrangements; Include development of infrastructure in future development plans		
				Partnership Arrangements					
Place	Businesses not engaging in economic strategy	Deputy CEO of Regeneration and Growth	12	Frequent consultation from Economic Development Team	9	6			
Place	Invest in Place Promotion without clear South Ribble brand/message	Deputy CEO of Regeneration and Growth	16	Use Community Strategy consultation findings to shape South Ribble brand (Big and Small)	12	6			
Place	Residents not satisfied with community projects (e.g. Bamber Bridge improvements)	Deputy CEO of Regeneration and Growth	12	Consultation with residents	9	6			
Place	Failure to secure funding for new Ribble Crossing	Deputy CEO of Regeneration and Growth	12		12	4	Explore different funding options other than HIF		
Our People	Upskilled officers leaving the Council	Deputy CEO of Resource and Transformation	12	Offer development opportunities	6	6			
				Maintain staff benefits, e.g. pension scheme, flexi time, cycle to work scheme					

				Encourage activities that contribute a good organisational culture, e.g. social events, award nights etc.					
Our People	Change in administration following election	Deputy CEO of Resource and Transformation	12	Worked with all Members to develop a 5 year vision and corporate priorities	9	6			